

## OPTIMAL CUSUM SCHEMES FOR MONITORING VARIABILITY

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Cumulative Sum (Cusum) Control Schemes are widely used in industry for process and measurement control. Most Cusum applications have been in monitoring shifts in the mean level of a process rather than process variability. In this paper, we study the use of Markov chain approach in calculating the average run length (ARL) of a Cusum scheme when controlling variability. Control statistics  $S$  and  $S^2$ , where  $S$  is the standard deviation of a normal process, are used. The optimal Cusum schemes to detect small and large increases in the variability of a normal process are designed. The control statistic  $S^2$  is then used to show that the Cusum scheme is superior to the exponentially weighted moving average (EWMA) in terms of its ability to quickly detect any large or small increases in the variability of a normal process. It is also shown that Cusum with control statistics sample variance ( $S^2$ ) and sample standard deviation ( $S$ ) perform uniformly better than those with control statistic  $\log S^2$ . Fast initial response (FIR) Cusum properties are also presented.

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**1. Introduction.** Since the 1950s, the problem of designing optimal control schemes has received considerable attention in the literature, see, for example, Rowlands et al. [21], Gan [9], and Crowder and Hamilton [6].

It is well known that Cusum procedures give tighter process control than the classical quality control schemes, such as Shewhart schemes. Another effective alternative to the Shewhart control chart is exponentially weighted moving average (EWMA) chart. The above two alternatives are especially effective for detecting relatively small shifts.

Many authors have contributed to the theory of Cusum and EWMA; see, for example, Page [16], Ewan and Kemp [8], Wortham and Ringer [23], Woodall [22], and Lucas and Saccucci [12]. However, the design of procedures to monitor or control the process variability appears to have attracted very little attention. Some exceptions are papers by Page [17], Bauer and Hackl [2, 3], Hawkins [10], Ng and Case [15], Ramirez [18], Domangue and Patch [7], Crowder and Hamilton [6], MacGregor and Harris [13], and Chang and Gan [5].

One of the purposes of this paper is to investigate the efficiency of the Markov chain approach in evaluating the ARL of a Cusum scheme designed to monitor the variability of a process.

The ARL profile of any given scheme is obtained by plotting the ARL against the percentage of increases in the variability. To confirm the efficiency of the Markov chain approach in calculating the ARL of the Cusum procedure, 10,000 simulation runs were carried out. The results of this comparisons together with the standard deviation for the simulation are presented in Tables 1.1 and 1.2. The results show

TABLE 1.1. Comparisons of the ARL profile of Cusum using Rowlands' method (ROW), Markov chain approach (MC), and simulation (SIM) for sample size  $n = 2$ . The control statistics  $S$  and  $S^2$  are used. The in control ARL is 200.

$\sigma/\sigma_T$		1.25	1.5	1.75	2.0	
$S$	ROW	opt. $h$	3.00	2.05	2.25	2.00
		opt. $M$	1.03	1.25	1.19	1.26
		$L_1$	31.13	13.37	8.16	5.68
	SIM	opt. $h$	3.00	2.05	2.25	2.00
		opt. $M$	1.03	1.25	1.19	1.26
		$L_1$	31.18	13.38	8.02	5.66
		$\sigma$	0.0740	0.0135	0.0042	0.0020
	MC	opt. $h$	2.52	2.17	1.93	1.76
		opt. $M$	1.11	1.21	1.29	1.36
$L_1$		33.05	13.52	7.98	5.62	
$S^2$	ROW	opt. $h$	11.20	9.17	8.18	7.52
		opt. $M$	1.24	1.46	1.64	1.82
		$L_1$	28.64	12.71	7.63	5.51
	SIM	opt. $h$	11.20	9.17	8.18	7.52
		opt. $M$	1.24	1.46	1.64	1.82
		$L_1$	28.70	12.61	7.71	5.52
		$\sigma$	0.0540	0.0099	0.0038	0.0019
	MC	opt. $h$	11.21	9.14	8.09	7.41
		opt. $M$	1.24	1.46	1.66	1.85
$L_1$		28.59	12.57	7.69	5.50	

that the ARL profile of Cusum using the Markov chain approach lies very close to that using Rowlands' method and those obtained by simulation, see Tables 1.1 and 1.2.

The basic idea of Rowlands' method is to utilize mean value theorem for integrals to establish expressions for the operating characteristic  $p(0)$  and average sample number  $N(0)$  of a single test and hence using the equation  $ARL(0) = N(0)/(1 - p(0))$  to calculate average run length of a single sided decision interval scheme. A complete discussion of Rowlands' method can be found in [1].

We also give direction on how to design an optimal Cusum chart for monitoring process variability. The performance of the designed optimal Cusum chart is then compared with the EWMA suggested by Crowder and Hamilton [6] and with the Cusum and EWMA proposed by Chang and Gan [5], where statistic  $\log(S^2)$  is used. It is also shown that the ARL profile of Cusum chart using control statistic  $S^2$  is uniformly better than the ARL profile of the EWMA suggested by Crowder and Hamilton [6]. In addition, it is shown that the ARL profile of Cusum chart obtained using the Markov chain approach and control statistics  $S$  and  $S^2$  lies very closely to the ARL profile of the Cusum proposed by Chang and Gan [5], where they used control statistic  $\log(S^2)$  to monitor process variability.

TABLE 1.2. Comparisons of the ARL profile of Cusum using Rowlands' method (ROW), Markov chain approach (MC), and simulation (SIM) for sample size  $n = 3$ . The control statistics  $S$  and  $S^2$  are used. The in control ARL is 200.

$\sigma/\sigma_T$		1.25	1.5	1.75	2.0	
$S$	ROW	opt. $h$	3.13	2.13	1.90	1.80
		opt. $M$	1.50	1.71	1.78	1.82
		$L_1$	20.14	8.18	5.04	3.55
	SIM	opt. $h$	3.13	2.13	1.90	1.80
		opt. $M$	1.50	1.71	1.78	1.82
		$L_1$	20.08	8.22	4.84	3.47
		$\sigma$	0.0262	0.0042	0.0013	0.0006
	MC	opt. $h$	2.68	2.12	1.79	1.58
		opt. $M$	1.57	1.71	1.82	1.92
$L_1$		20.49	8.14	4.81	3.41	
$S^2$	ROW	opt. $h$	13.59	10.50	9.13	9.13
		opt. $M$	2.48	2.93	3.29	3.29
		$L_1$	18.75	7.83	4.74	3.39
	SIM	opt. $h$	13.59	10.50	9.13	9.13
		opt. $M$	2.48	2.93	3.29	3.29
		$L_1$	19.02	7.97	4.75	3.42
		$\sigma$	0.0206	0.0036	0.0012	0.0006
	MC	opt. $h$	13.67	10.60	9.08	8.12
		opt. $M$	2.48	2.92	3.32	3.70
$L_1$		19.05	7.89	4.74	3.38	

**2. Proposed Cusum control procedure.** Consider a single-sided decision interval scheme where the lower and upper boundaries are placed at zero and  $h$  ( $h > 0$ ), respectively. We assume that the quality of produced items is described by the value of a measurable characteristic  $x$ , where  $x \sim N(\mu, \sigma^2)$  and  $\sigma^2$  is a known constant. The observed values of random variable  $x$  (i.e.,  $x_i$ ,  $i = 1, 2, 3, \dots$ ) are assumed statistically independent.

We wish to control the value of  $\sigma$  about its target value of  $\sigma_T$ . Samples of size  $n$ ,  $x_{j1}, x_{j2}, \dots, x_{jn}$ , are taken at regular time interval from the current production line and the sample variance for the  $j$ th sample  $S_j^2$  is defined by

$$S_j^2 = \sum_{i=1}^n \frac{(x_{ji} - \bar{x}_j)^2}{n-1}. \quad (2.1)$$

For convenience, define the score by

$$Y_j = \frac{nS_j^2}{\sigma_T^2}. \quad (2.2)$$

For the in control situation  $Y_j \sim \chi_{n-1}^2$ , and for the out of control situation

$$\frac{nS_j^2}{\sigma^2} \sim \chi_{n-1}^2, \quad (2.3)$$

that is,

$$Y_j = \frac{nS_j^2}{\sigma^2} \frac{\sigma^2}{\sigma_T^2} \sim k^2 \chi_{n-1}^2, \quad k = \frac{\sigma}{\sigma_T}. \quad (2.4)$$

Thus for out of control situations  $k > 1$ , while for in control situations  $k = 1$ . We only consider the case where  $k > 1$ , since a deterioration in the performance level of the process can only result in an increase in the variance.

In this paper, we use control statistics  $S$  and  $S^2$  as well as  $\log(S^2)$  to monitor the variability of the process. Therefore, for simplicity we consider the score as

$$V_j = (k^2 Y_j)^\delta, \quad (2.5)$$

where  $\delta = 0.5$  and  $1.0$  will represent control statistics  $S$  and  $S^2$ .

Define the Cusum sequence by

$$Z_N = \max(0, Z_{N-1} + (V_j - M)), \quad (2.6)$$

where  $M$  is the reference value. We consider the case where  $Z_0 = 0$  for Cusum without fast initial response (FIR) feature and the case where  $Z_0 > 0$  for Cusum with FIR. If  $Z_N \geq h$  for the first time, then the out of control signal will be given, where  $N$  refers to the run length of the scheme.

**3. Average run length calculation.** Following the basic principle proposed by Brook and Evans [4], the interval between 0 and  $h$  is divided into  $t$ -subintervals, where each subinterval has length  $w = 2h/(2t - 1)$ . This arrangement will create  $t + 1$  states of the Markov chain, namely,  $E_0, E_1, \dots, E_t$ , where  $E_t$  refers to the state in which the out of control signal is given, that is, the absorbing state of the chain. This transition matrix  $\mathbf{R}$  is a  $t \times t$  matrix and can easily be found using the method presented by Brook and Evans [4].

Let  $p_{ij}$  denote the probability of moving from state  $i$  to state  $j$ , then

$$p_{ij} = \int_a^b f(\lambda) d\lambda, \quad (3.1)$$

where  $\lambda_i = V_j - M$ ,  $a = (j - i)w - 0.5w$ ,  $b = (j - i)w + 0.5w$ , and  $f(\lambda)$  probability density function for the variable  $\lambda$ . Considering the fact that  $nS^2/\sigma^2 \sim \chi_{n-1}^2$  and applying the transformation rule, (3.1) can be written as

$$p_{ij} = \int_{(a+M)(1/\delta)/k}^{(b+M)(1/\delta)/k} f(u) du, \quad (3.2)$$

where

$$f(u) = \frac{1}{\Gamma((n-1)/2)2^{(n-1)/2}} u^{(n-1)/2-1} \exp\left(-\frac{u}{2}\right) \quad (3.3)$$

(see the appendix).

The average run length and its other moments are calculated using the matrix  $\mathbf{R}$  in the expressions given by Brook and Evans [4].

$$\mathbf{v}^m = m\{(\mathbf{I}-\mathbf{R})^{-1}\mathbf{R}\}\mathbf{v}^{(m-1)}. \quad (3.4)$$

Setting  $m = 1$  reduces (3.4) to

$$\mathbf{v} = (\mathbf{I}-\mathbf{R})^{-1}\mathbf{1}, \quad (3.5)$$

where  $\mathbf{I}$  is a  $t \times t$  identity matrix,  $\mathbf{1}$  is a column vector of ones,  $\mathbf{R}$  is a  $t \times t$  transition matrix, and  $\mathbf{v}$  is a  $t$  elements columns vector.

The ARL, given that the Cusum is initially in the  $i$ th state, is the  $i$ th element of ARL vector  $\mathbf{v}$ . The first element of vector  $\mathbf{v}$  presents the ARL for the Cusum chart starting from zero. For FIR features where the Cusum chart neither start from zero nor always exactly start from the middle of a state we followed the idea of Lucas and Crosier [11] and used quadratic interpolation among the ARL's at three states closest to the state that contains  $S_0$ , that is, the starting point of the scheme.

**4. Determination of parameters  $M$ ,  $h$ , and  $Z_0$ .** There are many schemes which have common in control ARL( $L_0$ ), yet they have different values of  $h$  and  $M$ ; therefore, they have different out of control ARL( $L_1$ ). This situation raises the question how to select the optimal  $h$  and  $M$ , that is, the values of  $h$  and  $M$  which lead to the minimum out of control ARL for a given in control ARL. It is well known that for monitoring of the mean, the optimal reference value is  $\Delta/2$ , where  $\Delta$  is the shift desired to be detected, however for controlling the variability there is no common practice to choose the reference value of the scheme. Moustakides [14] has proved that the reference value of the sequential probability ratio test (SPRT) for a particular distribution is optimal.

Unfortunately, the distribution of the control statistics cannot always be specified; see, for example, Chang and Gan [5] who applied a particular algorithm to numerically find the optimal value of the reference value when considering  $\log(S^2)$  as the control statistic, however, they applied SPRT method when  $S^2$  is used as the control statistic.

Regula [19] proposed the following method for obtaining the optimal reference value for any Cusum schemes: let  $f(\gamma; \theta)$  denote the probability density function of the scores,  $\theta$  being the parameter to be controlled. If  $\theta = \theta_0$  represents the in control value and  $\theta = \theta_1$  is the value of which the process is to be judged out of control, then the optimal reference value is obtained by solving the equation

$$\frac{f(\gamma; \theta_0)}{f(\gamma; \theta_1)} = 1, \quad (4.1)$$

that is, the value of  $\gamma$  which makes the ratio of the two densities equal to unity.

Regula [19] only considered Gamma family distribution and could only prove his result for the special case of the exponential distribution when the decision interval  $h$  was smaller than the reference value  $M$ .

TABLE 4.3. Comparisons of the ARL profile of optimal Cusum chart obtained using Regula's procedure and optimal Cusum designed by Chang and Gan (C-G) when statistic  $\log S^2$ ,  $n = 5$ , and  $Z_0 = 0$  are used.

	C-G*	Cusum	C-G*	Cusum	C-G*	Cusum
$\sigma/\sigma_T$	$M = 0.309$	$M = 0.2509$	$M = 0.391$	$M = 0.3177$	$M = 0.451$	$M = 0.3782$
	$h = 1.210$	$h = 1.3797$	$h = 1.014$	$h = 1.1867$	$h = 0.896$	$h = 1.0418$
	$\sigma_{\text{opt}} = 1.30$	$\sigma_{\text{opt}} = 1.30$	$\sigma_{\text{opt}} = 1.40$	$\sigma_{\text{opt}} = 1.40$	$\sigma_{\text{opt}} = 1.50$	$\sigma_{\text{opt}} = 1.50$
1.00	100	100	100	100	100	100
1.01	86.6	86.3420	86.9	86.6181	87.3	86.8932
1.02	75.4	74.9781	76.1	75.4548	76.5	75.9179
1.03	66.0	65.5196	66.8	66.1135	67.5	66.6903
1.04	58.2	57.5988	59.0	58.2523	59.7	58.8905
1.05	51.5	50.9267	52.4	51.6004	53.2	52.2637
1.10	30.2	29.7283	30.9	30.2574	31.6	30.7987
1.20	13.8	13.6729	14.1	13.8201	14.4	14.0251
1.30	8.15	8.1760	8.20	8.1513	8.31	8.1881
1.40	5.63	5.7164	5.59	5.6233	5.61	5.5887
1.50	4.29	4.3994	4.21	4.2801	4.19	4.2155
2.00	2.11	2.2104	2.01	2.0967	1.97	2.0248

\*The numbers are from Chang and Gan [5].

By intensive numerical work, Abdollahian [1] showed that for control of the variability as well as control of mean, the optimal reference value obtained by applying an optimization procedure similar to Chang and Gan [5] fully supports Regula's proposal without any condition on the value of  $h$ . Abdollahian [1] considered control statistics  $S$ ,  $S^{1.5}$ ,  $S^2$ ,  $S^3$ , and  $S^4$ . In this paper, we used Regula's proposal to obtain the optimal reference value for the Cusum scheme compatible with the one proposed by Chang and Gan [5], where they used a lengthy optimization procedure to obtain the optimal reference value. The results indicate that the optimal Cusum designed using Regula's procedure has ARL profile very close to those obtained by Chang and Gan [5], yet it is simpler to design, see Table 4.3.

It is worth mentioning that using  $S^2$  as the control statistic, Regula's method is identical to SPRT, since  $S^2$  follows the chi-squared distribution, on the other hand, since  $S$  has no specific distribution, Regula's method is a simple reliable method to obtain the optimal reference value.

In this paper, we also investigate the performance of the Cusum schemes with FIR feature. Following the original idea of Lucas and Crosier [11] where they used  $Z_0 = h/2$  as the head start when controlling the mean, we use  $Z_0 = h/2$  when monitoring the variability.

**5. Accuracy and related results.** To determine the ARL of a one-sided Cusum chart using a Markov chain approach, most authors apply the least squares approximation, that is,

$$\text{ARL}(t) = \text{Asymptotic ARL} + \frac{B}{t} + \frac{C}{t^2} \quad (5.1)$$

or

$$\text{ARL}(t) = \text{Asymptotic ARL} + \frac{B}{t^2} + \frac{C}{t^4}. \quad (5.2)$$

Reynolds et al. [20] used the Markov chain approach to monitor the mean and observed several inconsistencies when applying the least squares approximation, specially for moderate value of  $t$ . Lucas and Crosier [11] concluded that “although there would be some unexpected results when applying the least squares procedure, in all cases the difference between the asymptotic ARL and the ARL obtained by using integral equation approach is less than 3% when controlling the mean.” We observed similar phenomenon when the Markov chain approach was used to monitor the variability.

To overcome this problem we used Markov chain procedure with 100 transient states ( $t = 100$ ) to calculate the ARL rather than applying the least squares procedure. The results for the control of variability indicate a precision similar to that given by Lucas and Crosier [11].

**6. Numerical results and comparison.** The performance of the schemes in this paper are assessed based on their ARL. For a given in control ARL, the scheme with the minimum out of control ARL is called the optimal scheme.

Chang and Gan [5] provided extensive tables of comparison among schemes. They proposed a Cusum scheme using control statistic  $\log S^2$  and found that their proposal is superior to the Cusum scheme using control statistic  $S^2$  when monitoring process variability. One of the advantages of Cusum using  $\log S^2$  is that it is possible to construct control schemes for the high sided as well as the low sided (two sided scheme). Hence, we can also monitor the possibility of quality improvement in any process industry. They also showed that their scheme performs nearly better than the EWMA proposed by Crowder and Hamilton [6]. However, if  $S^2$  is used, we can only construct the high sided scheme.

In order to calculate ARL for Cusum when monitoring process variability, we can use both  $S^2$  and  $\log S^2$ . The computed ARLs are very similar for a given shift in variability. However, if it is desired to detect small shifts in process variability when sample size is small ( $n = 2$  and  $n = 3$ ), Chang and Gun [5] discovered that, numerically is impossible to use  $\log S^2$  especially when in control ARL is large. On the other hand, if we use control statistic  $S^2$ , then it is possible to calculate the ARL in such condition by increasing the number of transient states in the Markov chain, however, this will increase the computation time substantially, thus it is not practical.

If the sample size is moderately large (more than 5), the ARL can be calculated using Markov chain approximation for any required shift. To overcome the problem of calculating ARL when sample size is small, we have considered monitoring variability using Cusum scheme with control statistic  $S$ . The complete comparisons of Cusum of  $S^2$  and Cusum of  $S$  together with Cusum of  $\log S^2$  proposed by Chang and Gan [5] are given in Tables 5.4, 5.5, and 5.6.

From these tables, clearly we can see that Cusum using control statistic  $S$  performs as good as Cusum using control statistic  $\log(S^2)$ , while Cusum using control statistic  $S^2$  performs significantly better than the other two schemes.

TABLE 5.4. Comparisons of the ARL profile of Cusum charts using control statistics  $S^2$ ,  $S$ , and  $\log(S^2)$ , FIR Cusum and EWMA. The schemes are designed to detect  $\sigma = 1.30$  with sample size  $n = 5$ .

$\sigma/\sigma_T$	$\log S^2$				$S^2$				$S$				
	FIR Cusum	Cusum	EWMA		FIR Cusum	Cusum			FIR Cusum	Cusum			
	$Z_0 = h/2$	$Z_0 = 0$	$Q_0 = 0$		$Z_0 = h/2$	$Z_0 = 0$			$Z_0 = h/2$	$Z_0 = 0$			$Z_0 = 0$
	$M = 0.159$	$M = 0.159$	$\lambda = 0.088$		$M = 1.2852$	$M = 1.2852$			$M = 1.2852$	$M = 1.1337$			$M = 1.1337$
	$h = 2.625$	$h = 2.594$	$h = 0.256$		$h = 4.8094$	$h = 4.75$			$h = 1.5224$	$h = 1.5082$			$h = 1.5082$
	$\sigma_{opt} = 1.30$	$\sigma_{opt} = 1.30$	$\sigma_{opt} = 1.30$		$\sigma_{opt} = 1.30$	$\sigma_{opt} = 1.30$			$\sigma_{opt} = 1.30$	$\sigma_{opt} = 1.30$			$\sigma_{opt} = 1.30$
1.00	500	500	500		499.6425	500.048			499.9842	500.0386			500.0386
1.02	310.2	316.4	314.6		294.925	302.949			309.9641	315.7075			315.7075
1.04	200.9	209.4	207.4		182.5933	193.1318			200.1166	208.0118			208.0118
1.06	135.3	144.5	142.8		118.407	129.3048			134.2262	142.6604			142.6604
1.08	94.6	103.5	102.2		80.2661	90.6539			93.3120	101.5663			101.5663
1.10	68.4	76.8	75.9		56.7312	66.3043			67.0707	74.8475			74.8475
1.20	20.4	26.0	25.9		16.6142	22.4626			19.4851	24.5955			24.5955
1.30	9.8	13.7	13.8		8.3393	12.1739			9.1891	12.6928			12.6928
1.40	6.1	9.1	9.2		5.4308	8.1648			5.6930	8.2820			8.2820
1.60	3.5	5.5	5.7		3.2409	4.8749			3.2400	4.8891			4.8891
1.80	2.6	4.1	4.2		2.3781	3.4853			2.3454	3.5305			3.5305
2.00	2.1	3.4	3.5		1.9308	2.7358			1.8996	2.8088			2.8088
3.00	1.3	2.1	2.2		1.2288	1.4823			1.2190	1.5606			1.5606
4.00	1.1	1.6	1.7		1.0834	1.1895			1.0796	1.2335			1.2335

The numbers for the Cusum and EWMA using  $\log S^2$  are from Chang and Gan [5].

TABLE 5.5. Comparisons of the ARL profile of Cusum charts using control statistics  $S^2$ ,  $S$ , and  $\log(S^2)$ , FIR Cusum and EWMA. The schemes are designed to detect  $\sigma = 1.40$  with sample size  $n = 5$ .

$\sigma/\sigma_T$	$\log S^2$						$S^2$						$S$							
	FIR Cusum		Cusum		EWMA		FIR Cusum		Cusum		FIR Cusum		FIR Cusum		Cusum		FIR Cusum		Cusum	
	$Z_0 = h/2$	$M = 0.291$	$Z_0 = 0$	$M = 0.291$	$Q_0 = 0$	$\lambda = 0.194$	$Z_0 = h/2$	$M = 1.3739$	$Z_0 = 0$	$M = 1.3739$	$Z_0 = h/2$	$M = 1.3739$	$Z_0 = h/2$	$M = 1.3739$	$Z_0 = 0$	$M = 1.3739$	$Z_0 = h/2$	$M = 1.1721$	$Z_0 = 0$	$M = 1.1721$
	$h = 1.902$	$h = 1.887$	$h = 1.887$	$h = 1.887$	$h = 0.454$	$h = 0.454$	$h = 4.1813$	$h = 4.1813$	$h = 4.1406$	$h = 1.3242$	$h = 1.3141$	$h = 1.3141$								
	$\sigma_{opt} = 1.40$																			
1.00	500	500	500	500	500	500	500.1529	500.1529	499.9047	499.9047	499.9047	499.7412	499.7412	499.7412	499.7412	499.7412	499.7412	500.3981	500.3981	500.3981
1.02	323.6	328.1	328.1	328.1	326.3	326.3	310.3581	310.3581	315.9784	315.9784	315.9784	319.1498	319.1498	319.1498	319.1498	319.1498	319.1498	324.1827	324.1827	324.1827
1.04	216.8	223.3	223.3	223.3	221.1	221.1	199.9457	199.9457	207.8521	207.8521	207.8521	211.1414	211.1414	211.1414	211.1414	211.1414	211.1414	217.9232	217.9232	217.9232
1.06	150.1	157.1	157.1	157.1	155.2	155.2	133.5786	133.5786	142.0972	142.0972	142.0972	144.3974	144.3974	144.3974	144.3974	144.3974	144.3974	151.6710	151.6710	151.6710
1.08	107.0	114.1	114.1	114.1	112.5	112.5	92.4129	92.4129	100.7806	100.7806	100.7806	101.8729	101.8729	101.8729	101.8729	101.8729	101.8729	109.0478	109.0478	109.0478
1.10	78.5	85.2	85.2	85.2	84.0	84.0	66.0975	66.0975	73.9891	73.9891	73.9891	73.9937	73.9937	73.9937	73.9937	73.9937	73.9937	80.8082	80.8082	80.8082
1.20	23.5	28.2	28.2	28.2	28.0	28.0	18.9440	18.9440	24.0618	24.0618	24.0618	21.6096	21.6096	21.6096	21.6096	21.6096	21.6096	26.2059	26.2059	26.2059
1.30	10.7	14.0	14.0	14.0	14.1	14.1	8.9683	8.9683	12.3868	12.3868	12.3868	9.8835	9.8835	9.8835	9.8835	9.8835	9.8835	13.0614	13.0614	13.0614
1.40	6.3	8.9	8.9	8.9	9.0	9.0	5.5948	5.5948	8.0440	8.0440	8.0440	5.9303	5.9303	5.9303	5.9303	5.9303	5.9303	8.2802	8.2802	8.2802
1.60	3.4	5.1	5.1	5.1	5.2	5.2	3.2034	3.2034	4.6638	4.6638	4.6638	3.2415	3.2415	3.2415	3.2415	3.2415	3.2415	4.7280	4.7280	4.7280
1.80	2.4	3.7	3.7	3.7	3.8	3.8	2.3186	2.3186	3.3020	3.3020	3.3020	2.3059	2.3059	2.3059	2.3059	2.3059	2.3059	3.3623	3.3623	3.3623
2.00	1.9	2.9	2.9	2.9	3.1	3.1	1.8760	1.8760	2.5861	2.5861	2.5861	1.8556	1.8556	1.8556	1.8556	1.8556	1.8556	2.6557	2.6557	2.6557
3.00	1.2	1.7	1.7	1.7	1.8	1.8	1.2079	1.2079	1.4248	1.4248	1.4248	1.1990	1.1990	1.1990	1.1990	1.1990	1.1990	1.4818	1.4818	1.4818
4.00	1.1	1.3	1.3	1.3	1.4	1.4	1.0748	1.0748	1.1638	1.1638	1.1638	1.0712	1.0712	1.0712	1.0712	1.0712	1.0712	1.1940	1.1940	1.1940

The numbers for the Cusum and EWMA using  $\log S^2$  are from Chang and Gan [5].

TABLE 5.6. Comparisons of the ARL profile of Cusum charts using control statistics  $S^2$ ,  $S$ , and  $\log(S^2)$ , FIR Cusum and EWMA. The schemes are designed to detect  $\sigma = 1.60$  with sample size  $n = 5$ .

$\sigma/\sigma_T$	$\log S^2$						$S^2$						$S$					
	FIR Cusum		Cusum		EWMA		FIR Cusum		Cusum		FIR Cusum		FIR Cusum		Cusum			
	$Z_0 = h/2$	$Z_0 = 0$	$M = 0.541$	$M = 0.541$	$Q_0 = 0$	$\lambda = 0.462$	$Z_0 = h/2$	$Z_0 = 0$	$M = 1.5426$	$M = 1.5426$	$Z_0 = h/2$	$Z_0 = 0$	$M = 1.2420$	$M = 1.2420$	$Z_0 = h/2$	$Z_0 = 0$		
	$h = 1.112$	$h = 1.106$	$h = 1.106$	$h = 1.106$	$h = 0.809$	$h = 0.809$	$h = 3.4406$	$h = 3.4188$	$h = 3.4188$	$h = 3.4188$	$h = 3.4406$	$h = 3.4188$	$h = 3.4188$	$h = 3.4188$	$h = 1.0684$	$h = 1.0619$		
	$\sigma_{opt} = 1.60$																	
1.00	500	500	500	500	500	500	499.7569	500.4907	500.4907	500.4907	500.0683	500.1862	500.1862	500.0683	500.1862	500.1862		
1.02	342.1	344.9	344.3	344.3	344.3	344.3	329.845	333.9533	333.9533	333.9533	332.4977	335.9614	335.9614	332.4977	335.9614	335.9614		
1.04	240.2	244.4	243.8	243.8	243.8	243.8	223.842	229.4459	229.4459	229.4459	227.5978	232.5621	232.5621	227.5978	232.5621	232.5621		
1.06	172.9	177.5	177.1	177.1	177.1	177.1	156.0173	162.1429	162.1429	162.1429	160.0985	165.6135	165.6135	160.0985	165.6135	165.6135		
1.08	127.2	132.0	131.8	131.8	131.8	131.8	111.5639	117.7126	117.7126	117.7126	115.5341	121.115	121.115	115.5341	121.115	121.115		
1.10	95.6	100.3	100.3	100.3	100.3	100.3	81.7533	87.6791	87.6791	87.6791	85.3962	90.8028	90.8028	85.3962	90.8028	90.8028		
1.20	30.0	33.4	33.4	33.4	33.7	33.7	23.8991	28.0429	28.0429	28.0429	25.6240	29.4728	29.4728	25.6240	29.4728	29.4728		
1.30	13.3	15.7	15.7	15.7	16.0	16.0	10.6533	13.5150	13.5150	13.5150	11.3820	14.0911	14.0911	11.3820	14.0911	14.0911		
1.40	7.4	9.3	9.3	9.3	9.5	9.5	6.2375	8.3157	8.3157	8.3157	6.5488	8.5591	8.5591	6.5488	8.5591	8.5591		
1.60	3.6	4.8	4.8	4.8	5.0	5.0	3.3053	4.5500	4.5500	4.5500	3.3580	4.6181	4.6181	3.3580	4.6181	4.6181		
1.80	2.4	3.2	3.2	3.2	3.4	3.4	2.3153	3.1489	3.1489	3.1489	2.3126	3.1932	3.1932	2.3126	3.1932	3.1932		
2.00	1.8	2.5	2.5	2.5	2.6	2.6	1.8492	2.4464	2.4464	2.4464	1.8342	2.4888	2.4888	1.8342	2.4888	2.4888		
3.00	1.2	1.4	1.4	1.4	1.4	1.4	1.1907	1.3664	1.3664	1.3664	1.1819	1.3959	1.3959	1.1819	1.3959	1.3959		
4.00	1.1	1.2	1.2	1.2	1.2	1.2	1.0675	1.1380	1.1380	1.1380	1.0638	1.1528	1.1528	1.0638	1.1528	1.1528		

The numbers for the Cusum and EWMA using  $\log S^2$  are from Chang and Gan [5].

As was mentioned earlier, we would experience numerical problems in detecting small shifts by using the control statistic  $S^2$ , when only small samples are available. These problems do not exist when we consider control statistic  $S$ . Thus, Cusum with control statistic  $S$  is the appropriate alternative choice when it is desired to monitor a small shifts using small sample ( $n = 2$  or  $n = 3$ ). To provide an assessment on the performance of Cusum using control statistic  $S$  when monitoring small shifts in process variability with small samples ( $n = 2$  and  $n = 3$ ), we have compared the ARL profiles of the Cusum with the simulations results based on 10,000 simulated runs. The results of the simulations together with the standard deviation for the simulations are presented in Tables 7.7 and 7.8. The results show that the ARL profile of the proposed Cusum lies very closely to the ARL profile produced by the simulation, confirming the effectiveness of the control statistic  $S$  for monitoring small shifts in process variability when small sample is available.

**7. Conclusions.** In this paper, a one sided Cusum procedure for monitoring process variability is presented. The ARL is obtained using Markov chain approximation. It is shown that Markov chain procedure is comparable with other procedures; such as, Integral equation approach and Simulation when calculating the ARL for Cusum scheme designed to monitor variability of a process. Therefore, Markov chain approach is used throughout the paper to calculate ARL of the Cusum scheme. It is proposed to use Regula's method to obtain the optimal reference value for Cusum, when monitoring process variability. It is shown that ARL profile of optimal Cusum obtained using Regula's method lies very closely to those suggested by Chang and Gan [5] and yet is simpler to design.

The paper also investigates the effectiveness of control statistics  $S$ ,  $S^2$ , and  $\log(S^2)$  for monitoring process variability. It is shown that control statistic  $S^2$  outperforms the other two control statistics.

Finally we have designed optimal Cusum and FIR Cusum by using Regula's method to obtain optimal reference value and Markov chain approximation to calculate their ARLs. The control statistics used are  $S$  and  $S^2$ . The ARL profile for the two schemes using control statistics  $S$  and  $S^2$  are compared with those given by Chang and Gan [5] where they have used control statistic  $\log(S^2)$  to monitor variability and optimization procedure to obtain optimal reference value. The results confirm the fact that our proposed optimal Cusum and FIR Cusum charts outperform the optimal Cusum and EWMA charts suggested by Chang and Gan [5]. The results also indicate that Cusum chart performs better than EWMA chart when monitoring process variability regardless of the control statistics used.

To overcome the problem of detecting small shifts in process variability with small sample sizes, it is proposed to use Cusum and FIR Cusum using control statistic  $S$ . Then the ARL for the latter schemes are obtained using Markov chain approach. The numerical results show that both Cusum and FIR Cusum produce ARL profiles that lie very closely to simulation results indicating that it is possible to design Cusum schemes aimed to monitor small process variability when only small sample size is available, if Markov chain approach is used to calculate the ARLs.

TABLE 7.7. Comparisons of the ARL profile for Cusum and FIR Cusum using Markov chain approach (MC) and using simulation approach (SIML). The control statistic used is  $S$  and the sample size  $n = 2$ .

$L_0 = 300$ $\sigma/\sigma_T$	Without FIR		With FIR	
	MC	SIML	MC	SIML
1.01	1.0050, 3.6219	298.7997 (2.8733)	1.0050, 3.695	299.5271 (3.1730)
	299.939, 263.476	261.620 (2.5504)	300.2795, 26.14818	260.4623 (2.7468)
1.02	1.0099, 3.570	298.9837 (2.9103)	1.0099, 3.6469	301.3174 (3.1646)
	299.5661, 232.6122	231.5196 (2.2495)	300.2045, 229.1273	229.8181 (2.4278)
1.03	1.0148, 3.5313	300.5496 (2.9444)	1.0148, 3.60	299.7594 (3.0896)
	299.9947, 207.0795	206.0696 (1.9836)	300.191, 202.0516	202.6477 (2.1178)
1.04	1.0197, 3.4875	299.6394 (2.9128)	1.0197, 3.555	299.8418 (3.0956)
	299.7822, 184.9781	185.0292 (1.8149)	300.2043, 179.1985	180.7329 (1.9369)
1.05	1.0245, 3.4469	299.4649 (2.9360)	1.0245, 3.5125	300.9542 (3.1672)
	299.7699, 166.1489	167.7165 (1.6250)	300.4513, 159.8869	159.9587 (1.7055)
1.10	1.0480, 3.2625	299.5423 (2.9203)	1.0480, 3.3156	299.7142 (3.1130)
	300.2452, 103.8049	102.2888 (0.9750)	299.5126, 96.2633	95.4749 (1.0142)
1.25	1.1134, 2.8469	300.4431 (2.9674)	1.1134, 2.8859	300.5788 (3.1216)
	300.0427, 38.9246	39.2129 (0.3546)	299.9871, 33.7395	33.4352 (0.3552)
1.50	1.2082, 2.4156	300.7498 (2.9661)	1.2082, 2.4422	301.6644 (3.0879)
	299.5544, 15.3895	15.3497 (0.1351)	299.8237, 12.6868	12.7165 (0.1340)
1.75	1.2891, 2.1450	301.1237 (3.0050)	1.2891, 2.1656	301.5125 (3.0843)
	299.7844, 8.8975	9.0491 (0.0754)	300.4043, 7.2532	7.2612 (0.0735)
2.00	1.3596, 1.9545	301.0528 (3.0033)	1.3596, 1.9703	301.0389 (3.0810)
	299.5932, 6.1600	6.2000 (0.0508)	299.6881, 5.0418	5.0456 (0.0490)
2.50	1.4770, 1.7000	299.4797 (2.9769)	1.4770, 1.7125	301.0351 (3.0768)
	299.55, 3.8715	3.8520 (0.0304)	300.4416, 3.2460	3.2106 (0.0292)
3.00	1.5722, 1.5320	300.9153 (3.0084)	1.5722, 1.5406	299.4816 (3.0481)
	299.9555, 2.9238	2.9130 (0.0222)	299.7472, 2.5145	2.4855 (0.0201)

The numbers in the MC columns should be read as follows: for instance, in the first cell,  $M = 1.0050$ ,  $h = 3.6219$ ,  $L_0 = 299.939$ ,  $L_1 = 263.476$ . The numbers in SIML columns are  $L_0$  and  $L_1$ , respectively, the standard deviations are provided in the brackets.

TABLE 7.8. Comparisons of ARL profile for Cusum and FIR Cusum using Markov chain approach (MC) and using simulation approach (SIML). The control statistic used is  $S$  and the sample size  $n = 3$ .

$L_0 = 300$ $\sigma / \sigma T$	Without FIR		With FIR	
	MC	SIML	MC	SIML
1.01	1.0050, 3.113	302.1177 (2.9154)	1.0050, 3.1963	298.5075 (3.1466)
1.02	299.8808, 249.0193	249.8005 (2.4103)	300.1907, 245.1716	244.2537 (2.5592)
1.03	1.0099, 3.0469	298.5830 (2.8724)	1.0099, 3.125	299.7898 (3.1521)
1.04	300.2726, 209.6824	210.5821 (1.9729)	300.4247, 203.1666	202.5750 (2.1424)
1.05	1.0148, 2.9813	301.8253 (2.9069)	1.0148, 3.0563	299.0388 (3.1600)
1.10	299.7629, 178.1371	177.3376 (1.6857)	300.3334, 170.3122	168.4248 (1.8228)
1.25	1.0197, 2.9219	300.1302 (2.9009)	1.0197, 2.99	298.8386 (3.1444)
1.50	300.4237, 153.4234	153.9211 (1.4515)	299.9135, 144.2802	143.8380 (1.5511)
1.75	1.0245, 2.8625	299.1945 (2.9108)	1.0245, 2.93	299.4205 (3.1855)
2.00	299.6686, 132.886	133.6423 (1.2692)	300.2496, 123.7251	125.2245 (1.3502)
2.50	1.0480, 2.6156	300.4682 (2.8707)	1.0480, 2.6675	300.1535 (3.1296)
3.00	300.3887, 73.4305	74.0337 (0.6861)	300.2863, 64.6945	63.7383 (0.6884)
1.25	1.1134, 2.1156	299.7278 (3.0178)	1.1134, 2.1469	298.8296 (3.1505)
1.50	300.1681, 23.9782	23.5093 (0.1970)	300.3882, 19.2745	19.2042 (0.2041)
1.75	1.2082, 1.6625	299.8966 (2.9957)	1.2082, 1.6806	298.8922 (3.1596)
2.00	299.7313, 9.1064	9.1307 (0.0722)	300.0598, 6.9971	7.0318 (0.0703)
2.50	1.2891, 1.4663	298.8753 (2.9886)	1.2891, 1.4180	299.1803 (3.0521)
3.00	300.476, 5.2567	5.2073 (0.0391)	300.1951, 4.0636	4.0605 (0.0381)
1.25	1.3596, 1.2359	301.0930 (3.0384)	1.3596, 1.2450	299.6325 (3.0608)
1.50	299.6432, 3.6643	3.6323 (0.0266)	299.7933, 2.9035	2.9004 (0.0249)
1.75	1.4770, 1.0195	301.0030 (3.0253)	1.4770, 1.0258	300.4090 (3.0655)
2.00	299.6316, 2.3625	2.2849 (0.0162)	300.2269, 1.9811	1.9956 (0.0149)
2.50	1.5722, 0.8797	300.8155 (3.0126)	1.5722, 0.8836	301.1238 (3.0487)
3.00	300.0354, 1.8405	1.8457 (0.0115)	299.6533, 1.6164	1.6138 (0.0106)

The numbers in the MC columns should be read as follows: for instance, in the first cell,  $M = 1.0050$ ,  $h = 3.113$ ,  $L_0 = 299.8808$ ,  $L_1 = 249.0193$ . The numbers in SIML columns are  $L_0$  and  $L_1$ , respectively, the standard deviations are provided in the brackets.

## Appendix

We evaluate

$$\int_a^b f(\lambda) d\lambda, \quad (\text{A.1})$$

where  $\lambda_i = V_j - M$ ,  $a = (j-1)w - 0.5w$ , and  $b = (j-1)w + 0.5w$ .

By definition  $Y = nS^2/\sigma^2$  and  $V = (k^2 Y)^\delta$ . Therefore,  $\lambda = (k^2 Y)^\delta - M$ , where  $Y = nS^2/\sigma^2 \sim \chi_{n-1}^2$ , that is,

$$f(y) = \frac{1}{\Gamma((n-1)/2)2^{(n-1)/2}} y^{(n-1)/2-1} \exp^{-y/2}, \quad 0 \leq y \leq \infty. \quad (\text{A.2})$$

Substituting  $y = (\lambda + M)^{1/\delta}/k^2$  into (A.2), and using the transformation formula for the probability density function of  $y$ , we have

$$\int_a^b f(\lambda) d\lambda = \begin{cases} \int_c^d \frac{1}{\Gamma((n-1)/2)2^{(n-1)/2}} \left\{ \frac{(\lambda + M)^{1/\delta}}{k^2} \right\}^{(n-1)/2-1} \\ \times \exp \left\{ \frac{-1}{2} \frac{(\lambda + M)^{1/\delta}}{k} \right\} \frac{1}{k^2 \delta} \left\{ k^2 \frac{(\lambda + M)^{1/\delta}}{k^2} \right\}^{(1-\delta)} d\lambda, & \text{if } -M \leq \lambda \leq \infty, \\ 0, & \text{otherwise.} \end{cases} \quad (\text{A.3})$$

Defining

$$u = \frac{(\lambda + M)^{1/\delta}}{k^2}. \quad (\text{A.4})$$

Then (A.3) reduces to

$$\int_a^b f(\lambda) d\lambda = \int_c^d \frac{1}{\Gamma((n-1)/2)2^{(n-1)/2}} u^{(n-1)/2-1} \exp\left(\frac{-u}{2}\right) du = \int_c^d f(u) du, \quad (\text{A.5})$$

where

$$c = \frac{(a + M)^{1/\delta}}{k^2}, \quad d = \frac{(b + M)^{1/\delta}}{k^2}, \quad u \sim \chi_{(n-1)}^2. \quad (\text{A.6})$$

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